



Chris Finberg Innovation Director IAB Management 2024

Overall Goal & Objectives Innovation Ecosystem



PATHS-UP – Members' Position in Value Chain

PATHS-UP ERC

Suppliers





Manufactures – OEM's





Providers | Payers



Raw Mat'l | Software | Photo-Sensors | Semi-conductors Communication | Contract Mfg | Biologics Pharmaceutical
Diagnostic | Medical
Device | Wearable | Small
Business

Hospitals | Clinics | Retail Care | Private Insurance | Foundation | Regulatory

Step 1A: Who to contact



Active Prospects in Value Chain

PATHS-UP ERC

Suppliers

(Goal 10 members - 7 existing)





Manufactures - OEM's

(Goal 10 members - 9 existing)





Providers | Payers

(Goal 5 members - 1 existing)







Raw Mat'l | Software | Photo-Sensors | Semi-conductors Communication | Contract Mfg | Biologics

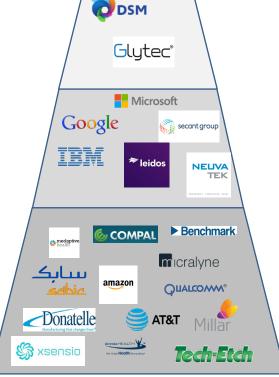
Pharmaceutical Diagnostic | Medical Device | Wearable | Small

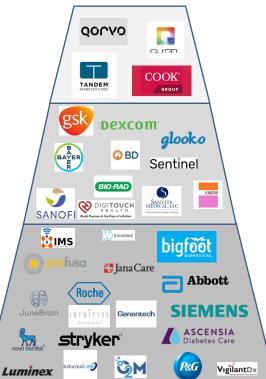
Hospitals | Clinics | Retail Care Private Insurance | Foundation

High Interest

Medium **Interest**

Initial **Contact**



















Recruiting Ideas – Keep Pipeline Full

Basic Blocking and Tackling – Hit rate will be in single digits

- Personal experience: 400 companies since Jan 2019 Jan 2022 4.5% joined Center
 - Want 30 companies to join @ 5% close rate = 600 companies
 - Will LOSE companies 5-10% a year
- Target list of companies Big's are known
- Medium companies are most likely at conferences maybe
 - Conferences are in flux \$2.5-\$5K to register Choose wisely
 - Speakers at conferences/tradeshows
- Small companies look at SBIR/STTR, NIH, SECO awardees past 3 years
- Social Media:
 - LinkedIn Value proposition Match Tech to need
 - Send to 20 prospects effective if 20%-40% responds



Recruiting Ideas – Target Lists

Need "human" contact. Zoom is OK - F2F is best.

- Faculty help
- Tech alumni at target companies
- Use Linkedin network to see who is the best person in your network
 - Who can give personal introduction to the CEO or the CFO They are the decision makers.
 - Need a good introduction to their executive team
 - Need to coach the person who gives the intro.

Example of a proposed simple message for a introduction:

"This team at Texas A&M is on to something. They received a \$40M National Science Foundation grant to build next generation monitoring platform to lower chronic care cost and improve patient outcomes. They could help Livongo move beyond diabetes and give Livongo a unique protectable IP position long term. Livongo should check out what they are doing."





Value Proposition, Research, & Impact

- Value Proposition... a "Fat" statement...
 - ➤ Different meaning to NSF/Grant, Industry, Stakeholders
 - ➤ ILO role What is VP to Industry
 - How to show research IS creating value...and impact
- VP evolves over time at a ERC
 - Global/Core VP not likely to change
 - Influences on internal/external research findings
 - Influences on new industry technologies
 - > Influence from the Boards
 - How does that feedback to research projects

Step 1B: What are you selling



The Grand Challenge

Every 30 seconds one American will be diagnosed with diabetes, and another will suffer a coronary event.













These chronic diseases represent a disproportionately larger burden in underserved communities across the US and the world due to higher prevalence and reduced access to care



A Response to the Grand Challenge: PATHS-UP Engineering Research Center

Lab in your Palm





Lab on a Wrist

Vision

To change the paradigm for the health of underserved populations by developing revolutionary and cost-effective technologies and systems at the point-of-care (POC).

Mission

- 1) To engineer transformative, robust, and affordable, technologies and systems to improve healthcare access, enhance the quality of service and life, and reduce the cost of healthcare in underserved populations.
- 2) To recruit and educate a diverse group of scientists and engineers who are ready to lead the future in developing enabling technologies to improve health in underserved communities

Impact

Bringing affordable point-of-care healthcare technologies to urban and rural communities that lack access to care.





Three Subsystems for Lab in your Palm

SUB-SYSTEM VERTICAL FLOW ASSAY/READER





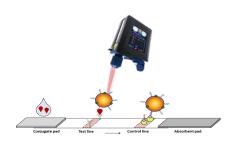
CORE TECHNOLOGIES

MULTIPLEX ASSAY: HS-cTnL, FABP, Myo, CK-MB

READER: Fluorescence, chemiluminescence, gold-ion amplification

STATUS: TECHNOLOGY READINESS LEVEL (TRL) OF 3.5

SUB-SYSTEM LATERAL FLOW ASSAY/READER



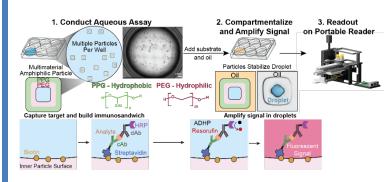
CORE TECHNOLOGIES

MULTIPLEX ASSAY: BNP, sST2, CRP

READER: DUAL Fluorescence & Surface Enhanced Raman, nano particle amplification

STATUS: TRL of 2.5

SUB-SYSTEM LAB ON A PARTICLE



CORE TECHNOLOGIES

MULTIPLEX ASSAY: NT-PRO BNP, CRP. cTnL

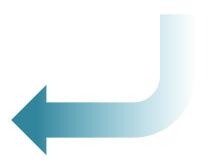
 $\underline{\textit{READER}} : \textit{Fluorescence, raspberry-PI multimodality for droplet size}$

STATUS: TRL of 2.0





Lab in your Palm

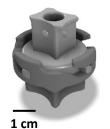






Sub-System Vertical Flow Assay Platform

Vertical Flow Assay (VFA) cartridges











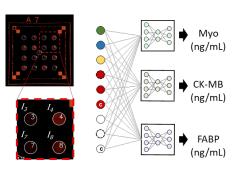
Fluorescence Chemiluminescence Au-ion reduction

Vertical Flow Assay (VFA) readers Fluorescent reader Chemiluminescent reader Au-ion reduction reader

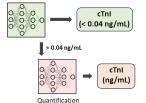
Multiplex detection of cardiac markers (Myoglobin, CK-MB, FABP)

Highly sensitive cTnI measurement (<10 pg/mL)

Computational analysis (Al-based signal readout)







Test spots (N_{test}=10)

Unique Core Technology

Paper-Based Multiplexed VFA (cost-effective, rapid, and easy to use)

Integration of highly sensitive analytical methods: Fluorescence, chemiluminescence, gold-ion amplification

Al Imaging/Deep Learning-based readout



Key Accomplishments

Limits of Detection (LoD) are below clinical cut-offs for Myo, CK-MB and FABP. Completed clinical studies for multiplex detection. Multiplex detection in 15 min.

Sub-pg/mL LoD using Au-ion reduction assay for hs-cTnl. Completed clinical study with 56 samples. cTnI quantification in 20 min.

Technology Readiness Level (TRL)

TRL 3.5

(4) Patents: CRP & Lyme Assays

(1) Start-up (Hana Diagnostics)

(34) Publications

(1-3) Future Potential IP's

Next Steps

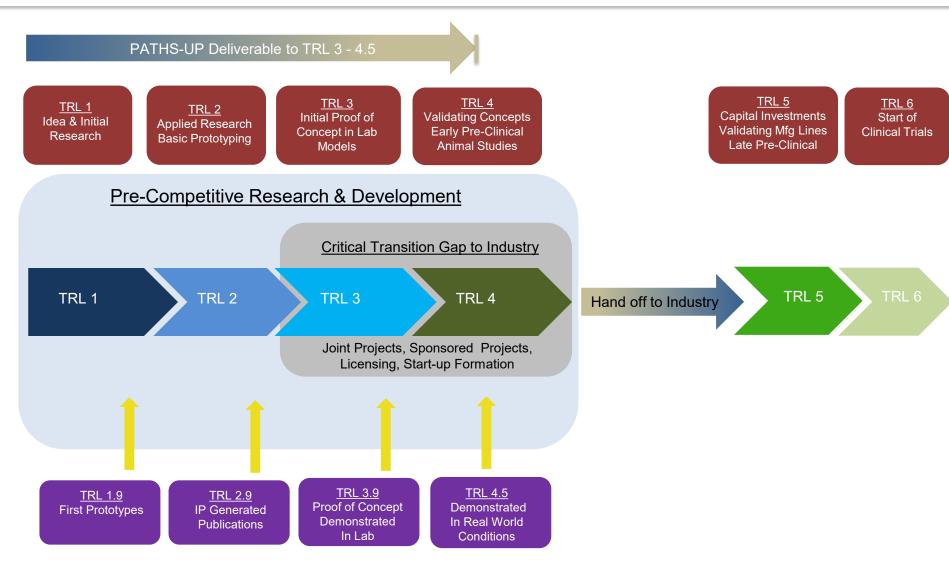
Initial usability and human factor-related design studies and feedback to research teams (started in collaboration with T4)

Developing multiplexed panels with cTnI. Clinical blind testing with fresh blood samples from a cohort of patients to establish LOD, CV, accuracy, etc

Establish pre-prototype for POC testing



PATHS-UP Technology Readiness Level (TRL) for Transition to Industry







Recruitment, Retention, and Relationship Building

- > Pre-Covid...travel, travel, travel
 - > In-Person meetings, conferences, tradeshows
 - Phone conservations, e-mail
 - "Old" Best Practices

Pandemic Times...no travel

- Zoom meetings, virtual conferences/tradeshows, digital communications
 - Not the greatest...missing key elements...Just trying to hang on
 - Positives & Negatives

> Post Covid...Hybrid Model...

- > In-Person...when to use it
- Zoom Meetings...when to use it
- Travel Costs...when to go to conferences, tradeshows...can justify?!?
- Priorities dependent on ERC life cycle? Sponsored Projects?
- "New" Best Practices



Recruitment, Retention, and Relationship Building

Recruitment items

- Target lists Who contact with correct VP message
- Pitch deck or overview of Center
 - Website, 1-pagers, publications, intro e-mail
- Balance between Zoom (Intro meetings) & F2F (deep dive)

Retention items

- Communications with "Champion" at company
 - > F2F at least 1/year get to know them
 - Need other contacts within organization (Boomer Retirement)
 - What is their roadmap/needs (Tech, workforce, other)
 - Help refine VP of Center to Company
 - More Engagement = High Retention
- > Early years 80% time at recruit Then 80% retain in later years
 - Prospecting never ends will loose companies

Overall Goal for Innovation Ecosystem

