National Science Foundation Engineering Research Centers

ERC 2012 Annual Meeting

November 13-16, 2012

Hyatt Regency Bethesda

One Bethesda Metro Center (7400 Wisconsin Ave.) Bethesda, MD Tel: 301-657-1234

MEETING AGENDA

TUESDAY, November 13, 2012

8:30am - 5:30pm

Focus: Role of innovation in all ERCs; outlining the revised chapter on Education Best Practices with assignments; opportunity to network

3:00pm – 7:00pm

Admin Directors Financial Subgroup meeting (Pre-meeting organizer: Barb Kenny, NSF. Chair, Tonia McCarley, CBiRC ERC)

Focus: Developing a standard spreadsheet format for ERC money reporting tables

E&O Directors' Conclave (Organizers: Mary Poats, Carole Read, NSF)

5:00pm – 8:00pm ILOs' Mini-Retreat (*Organizer: Deborah Jackson, NSF; Co-chairs: Seth Crossno, FREEDM; and Bernadeta Wysocka, MIRTHE*)

Focus: Entrepreneurship, center sustainability

— Includes light dinner served in-room

WEDNESDAY, November 14, 2012

Annual Meeting – Day One New Center Orientation, NSF Session, and Open Workshops

7:30am – 5:30pm Registration and Attendee Services

7:30am – 8:30am Breakfast and Networking

8:30am – 10:15am **"Perfect Pitch" Student Competition** [All meeting attendees welcome to attend (optional)]

(Option	ai)]	
	Co-moderators: Deborah Jackson (NSF) and Portia Taylor (former	
	QoLT SLC president and now Fellow, Social Security Administration)	
	Judges: Edward Clancy, Advanced Cooling Technology Applications;	
	Ayman Fawaz, Siemens Luiz Da Silva, IntelaMetrix; Mike Mueller,	
	Consultant; Marco Rubin, Exoventure; Mick Stadler, Cerion Energy;	
8:30 - 8:40	Welcoming Remarks and Instructions – Deborah Jackson	
8:40 - 10:15	Student pitches (17 @ 90 seconds + 4 min scoring)	
10:15-2:00	Judging time [judges only]	

8:30am – 10:15am New Center Orientation – New-ERC Directors/Deputy Directors [Staff of existing ERCs welcome to attend (optional)]

existing Exces welcome to attend (optional)		
	Co-moderators: Richard Luthy (ReNUWIt), Yilu Liu (CURENT)	
8:30 - 8:35	Welcoming Remarks and Introductions –	
8:35 - 8:50	Drs. Greg Carman, Roger Bonnecaze, and Veena Misra introduce	
	their 3 new 2012 ERCs	
8:50 - 10:05	Directors of four 2011 ERCs on experiences and lessons learned in the	

	first year of starting up an ERC. Topics to include:	
	Leadership and team-building; Strategic planning; Operations;	
	Integrating research into innovation and education	
	• Richard Luthy (ReNUWIt)	
	Christiana Honsberg (QESST)	
	Kevin Tomsevic (CURENT)	
	Thomas Daniel (CSNE)	
10:05-10:15	Discussion and Wrap-Up	

8:30am – 10:15am New Center Orientation – New-ERC Administrative Directors/Financial Managers [Staff of existing ERCs are welcome to attend (optional)]

	Co-moderators: Lois Deve (RMB), Jill Weinberg (CSNE)		
8:30 - 8:35	Welcoming Remarks and Introductions – Jill Weinberg		
8:35 - 8:50	New ADs Introductions – Lois Dalton Deve		
8:50 - 9:20	ADs from two ERCs recount experiences and lessons learned – Lois		
	Deve and Jill Weinberg		
9:20 - 9:30	NSF Perspective – Marshall Horner (NSF)		
9:30 - 10:15	Open Discussion		

8:30am – 10:15am New Center Orientation – New-ERC Industrial Liaison Officers [Staff of existing ERCs are welcome to attend (optional)]

,	Co-moderators: Bernadeta Wysocka (MIRTHE), Seth Crossno
	(FREEDM)
8:30 - 8:40	Welcoming Remarks and Introductions
8:40 – 9:10	What NSF expects of Gen-3 ERCs and ILOs – Erik Sander (former
	ERC ILO and Founding Director, U. of Florida Engineering Innovation
	Institute)
9:10 - 9:50	"Speed Dating" one-on-one Q&A – Panelists: Peter Keeling (CBiRC)
	Rad Roberts (CSNE), Joseph Montemarano (MIRTHE), Seth
	Crossno (FREEDM), Bernadeta Wysocka (MIRTHE), Erik Sander as
	resource
9:50 - 10:15	Open group discussion & wrap-up

8:30am –10:15am New Center Orientation – New-ERC University Education Program
Directors [Staff of existing ERCs are welcome to attend (optional)]

Directors [Staff of existing ERCs are welcome to attend (optional)]			
	Co-moderators: Penny Jeffrey (FREEDM), Chien-fei Chen		
	(CURENT)		
8:30 - 8:40	Welcoming Remarks and Introductions – Penny Jeffrey and Chien-fei		
	Chen		
8:40 – 9:10	Overview of strategic planning for University Education programs		
	(distribute notecards for best practices in strategic planning) – Penny		
	Jeffrey and Chien-fei Chen		
9:10 - 9:30	Implementing the Center-specific Hypothesis (Design Paradigm) on		
	Educating Creative and Innovative Engineers – Penny Jeffrey and		
	Chien-fei Chen with Dr. Gigi Ragusa (BMES)		
9:30 - 9:45	Discuss ideas from notecards (All)		
9:45 – 10:10	Design strategic planning process map intended for distribution to all		
	ERCs (All) – Dr. Dan Ding and Dr. Reid Simmons (QoLT)		
10:10 – 10:15	Wrap-up – Penny Jeffrey and Chien-fei Chen		

8:30am –10:15am New Center Orientation – New-ERC Pre-college Education Program Directors [Staff of existing ERCs are welcome to attend (optional)]

	Co-moderators: Lisa Grable (FREEDM), Joe Cocozza (BMES)		
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8:30 – 8:45	Welcoming Remarks and Quick Introductions		
8:45 – 9:45	Building Vibrant Pre-College Programs: What Works and What Doesn't		
	Discussion and Questions from new Centers. Sharing of Precollege E&O survey results.		
	Partnerships: Practices that make strong partnerships with K-12 schools		
	Teacher Recruitment: To get teacher buy-in for your program.		
	High school students: To recruit students for your program.		
	Assessment: How to Make It More Effective Yet (Relatively) Painless		
	Reporting: The Must-Haves for Your Annual Report and Site Visit Presentation		
	and much more to consider		
9:45 – 10:00	New ERCs: Reflection and planning		
10.00 10.15	Pre-2012 ERCs: Networking and break		
10:00 – 10:15	New Centers report: What have you heard that you might use for your		
	precollege program? What have you heard that you had not considered		
	before?		

8:30am –10:15am New Center Orientation – New-ERC Research Thrust Leaders [Staff of existing ERCs are welcome to attend (optional)]

CAISTILE	s Erces are welcome to attend (optional)
	Co-moderators: James Smith (MIRTHE), Robert Davis (CBiRC)
8:30 - 8:40	Welcoming Remarks and Introductions – James Smith
8:40 - 9:00	Overview and Lessons Learned – Review Best Practices chapter (led by
	James Smith)
9:00 - 9:20	Thrust Leader's Role in Strategic Planning – Robert Davis
9:20 - 9:40	Testbeds and Systems Integration – James Smith
9:40 - 10:15	Open discussion

8:30am – 10:15am **New Center Orientation – New-ERC Students** [Students & staff of existing ERCs welcome to attend (optional)]

	Co-moderators: Satish Singh (RMB), Gopi Krishna Vijaya (QESST)	
8:30 - 8:45	Welcoming Remarks and Introductions – Co-moderators	
8:45 – 9:10	What is the role of the SLC in a successful ERC? "The few, the proud,	
	the SLC" (Matthew Fraser, QESST)	
	– includes 10 min Q&A	
9:10 - 9:40	SLC Management 101 – SWOT Analysis, Budgets, Reports, etc.	
	(Shivayogi Hiremath, QoLT)	
	– includes 10 min Q&A	
9:40 - 10:05	Effectively Communicating ERC Activities and Accomplishments: SLC	
	newsletters and websites (Da-Tren Chou , RMB)	
	– includes 10 min Q&A	
10:05 – 10:15	Open discussion with presenters	

10:15am - 10:45amBreak

10:45am - 12:00pm Plenary Session I: NSF Session Moderator: Lynn Preston, NSF

10:45 - 10:50	Welcome & Meeting Plan – Lynn Preston & Court Lewis
10:50 - 11:15	Welcome from the Division Director – Dr. Theresa
	Maldonado
11:15 – 12:00	NSF & ERC Program Update including Introduction of
	New Centers and Reflections on Graduating Centers –
	Lynn Preston

12:00pm - 1:45pmLunch – Open seating

Facilitators: Jack Whalen

Speaker: Dr. Tina Seelig (Exec. Director, EPICenter) on "Innovation and 1:00pm - 1:45pm

Creativity"

Introduction by Dr. Theresa Maldonado, NSF

— Allotted time includes 10 min Q&A

No speakers

1:45pm - 2:15pm **Break**

2:15pm - 3:45pm**Breakout Session I: Open Discussion Workshops on Selected Topics** CD/DDs, ILOs,

Tuctitutors. Jack Whateh	CD/DDS, ILOS,	NO speakers
(BMES), Court Lewis	FTLs, E&Os, DIV,	But: Michael Silevitch (Director of
(NSF)	SLC	the graduated Gordon-CenSSIS,
		Northeastern University) will phone
<i>Topic:</i> Sustaining an ERC		in opening remarks
after graduation		
Subtopics: 1) Timing and		
coordination of activities (when		Main scribe: Brad Bohlmann
to start, roles in planning, etc.).		(CCEFP)
2) Reviewing programs		
critically to prioritize what to		Additional scribes: Harvey
keep and what to drop in the		Borovetz (RMB), Joe
transition to graduation.		Montemarano (MIRTHE)
3) Strategic planning to identify		
and commit post-graduation		
stakeholders (e.g. university		
admin, industry partners, faculty		
and staff, partner institutions,		
donors, etc.)		
Facilitators: Nasser	ILOs, E&Os,	No speakers
Peyghambarian (CIAN),	CD/DDs, IND,	
Doug Hausner (CSOPS)	SLC	
		Main scribe: Wayne Book
<i>Topic:</i> Facilitating stronger		(CCEFP)
, ,		Additional scribes: Greg Carman
student/industry engagement		(TANMS), Da-Tren Chou (RMB)
Subtopics: (1) Activities		(1 Alvis), Da-1 reli Cliou (KNID)
internal within the ERC (e.g.,		
student profile book for industry		
partners, SLC lecture series; (2) ERC–IAB direct interactions		
(e.g., student Industry		
mentorship program, IAB		
Education Working Group); (3)		
External activities and		
External activities and	l	<u> </u>

	T	T
interactions with the		
professional community and the public (e.g., student		
participation at ERC trade show		
exhibits, professional society		
participation and networking)		
Facilitators: Lisa Wissbaum	ADs, CD/DDs,	No speakers
(CCEFP), Richard Luthy	FTLs	110 speakers
(ReNUWIt)	1 1123	
(Removit)		Main scribe: Tonia McCarley
Tania Haw to improve		(CBiRC)
<i>Topic:</i> How to improve internal center communica-		Additional scribes: Alan Kost
tion and data-sharing		(CIAN), Ray Hughes (CURENT),
Subtopics: (1) Center data		Eric Chudler (CSNE)
collection/management options,		
including the "Project Center" (Dave Beck sits in); (2) Identify		
Center barriers to effective		
communications; (3) Brainstorm		
ERC organizational structure(s)		
in anticipation of sustainability;		
(4) Share best technologies for		
multi-institutional sharing		
(digital & communication		
technologies such as Google,		
Adobe, SharePoint, Web		
Teleconferencing, etc.)		
Facilitators: Mary	E&Os, FTLs, DIV,	No speakers
Goldberg (QoLT), Carole	CD/DDs, SLC	
Read (NSF)		
		Main scribe: Alyssa Burger
<i>Topic:</i> The ERC Education		(CCEFP)
Roadmap		Additional scribes: Ken Connor
Subtopics: by type of program:		(Smart Lighting), Adah Leshem
(1) RET, (2) REU, (3) Young		(CBiRC), Mary Goldberg (QoLT)
Scholars, (4) University		
education. For each, (a) relate		
your education/outreach		
program to your guiding hypothesis (or if the ERC is		
Gen-2, how to make it		
integrated with the research and		
mission of the center); and (b)		
strategies to set up the program		
for sustainability		
Facilitators: Peter Keeling	ILOs, CD/DDs,	No speakers
(CBiRC), Deborah Jackson	FTLs, E&Os,	
(NSF)	SLCs	
		Main scribe: Apoorva Bajaj
<i>Topic:</i> Nurturing the		(CASA)
Innovation Ecosystem:		Additional scribes: Eric Knapp
Commercialization Pathways		(CASA), Rory Cooper (QoLT)
Subtopics: (1) Opportunity		(,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,,
Recognition (discuss and agree		
on proposals to help faculty and	1	
on proposais to help faculty and		
students identify opportunities		

agree on proposals to address	
risk in the context of	
commercialization and industry	
members; (3) Finding Funding	
(discuss and agree on proposals	
to address early stage funding to	
support commercialization)	

3:45pm – 4:15pm **Break**

4:15pm – 5:30pm Plenary Session II: "ERCs: Maximum Impact" (#1 of 2 sessions)

Moderator: Carole Read, NSF

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4:15 – 4:50	Brief, high-impact "Who We Are and What We Do"	
	presentations from the 10 ERCs in the Energy,	
	Sustainability & Infrastructure and Manufacturing clusters:	
	1 new NERC (7 min) and 9 existing ERCs (3 min each)	
	Order: NASCENT, Smart Lighting, ReNUWIt, QESST,	
	FREEDM, CURENT, CCEFP, CBiRC, SynBERC, CSOPS	
4:50 - 5:30	Informal networking with 10 presenting centers (" Open	
(into reception)	House" tables) and their posters (presented by students)	

5:30pm – 7:00pm Welcome Reception for All

THURSDAY, November 15, 2012

Annual Meeting – Day Two Closed Meetings and Student Retreat

7:00am – 5:00pm Registration and Attendee Services

7:00am – 8:00am Breakfast and Networking

8:00am – 9:30am Plenary Session III: Improving ERC Diversity

Moderator: Theresa Maldonado, EEC Division Director, NSF

8:00 - 8:10	Plan for the Day – Court Lewis		
8:10 - 8:30	Report on an ERC Diversity Study – Theresa Maldonado & Brooke		
	Coley (AAAS Fellow, NSF/ENG)		
8:30 - 9:30	Panel: Toward Greater Diversity in ERCs		
	Panelists: Mr. Enrique Ainsworth (Director, UCLA Center for		
	Excellence for Engineering Diversity); Ms. Diane Matt (Exec. Director,		
	WEPAN); Dr. Amir Mirmiran (Dean, College of Engineering and		
	Computing, Florida International University)		
	- Audience Q&A (15 minutes)		

9:30am - 10:00am **Break**

10:00am – 2:00pm **Student Retreat**

Organizers: Eric Shiue and Aditya Kunjapur, SynBERC SLC (Kate Spohr, E&O Director))

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10:00 - 12:00	Morning Session (NSF PDs are invited to attend the entire Retreat)		
10:00 - 10:05	SLC Introductions and Welcome		
10:05 - 10:15	Welcome & remarks by Lynn Preston, NSF ERC Program Leader		
10:15 – 11:00	Continuing new-ERC SLC orientation: Panel Q&A [panel TBD]		
11:00 - 11:15	Break		

11:15 – 12:15	Draft revisions to Student Leadership Council Best Practices Chapter		
12:15 – 1:00	Working Lunch – Designing the Student Lounge on the New ERC		
	Association Website – Court Lewis (NSF communications consultant)		
1:00-2:00	Innovation and Entrepreneurship – Albert Mach , PhD, Biomedical		
	Engineering, UCLA, winner of the 2011 Collegiate Inventors		
	Competition; and Marco Rubin (Managing Partner, Exoventure, Inc.)		

10:00am – 2:00pm Center Directors' & Deputy Directors' Closed Meeting

	Co-moderators: Fernando Muzzio (CSOPS), Jim Osborn (QoLT)		
10:00 - 10:15	Welcoming remarks and introductions, agenda overview		
10:15 - 10:45	Discussion of topics to be addressed with NSF		
10:45 – 11:15	Plan to Update the ERC Leadership Best Practices chapter — Mr. Jim		
	Williams (Consultant, SciTech Communications)		
11:15 – 12:00	Time with Lynn Preston and Theresa Maldonado		
12:00 - 1:00	Working lunch – A method for carrying out systems integration in an		
	ERC – Alex Huang (Director, FREEDM Systems Center) & Mr. Steve		
	Pullins (CEO, Horizon Energy)		
1:00-1:20	Break		
1:20-1:40	Discussion: avoiding burnout of leadership,		
	faculty, students, staff – Fernando Muzzio		
1:40-2:00	Discussion: strategies and planning for self-sufficiency – Jim Osborn		

10:00am – 2:00pm Administrative Directors' Closed Meeting

	Co-moderators: Tonia McCarley (CBiRC), Diane Veros (Smart		
	Lighting)		
10:00 - 10:15	Welcoming remarks and introductions, agenda overview		
10:15-11:15	Possible topics: REU program administration; ERC data template;		
	residuals and reporting		
11:15-12:00	Tentative: Continue organizing Best Practices Ch. 6 revision via Wiki		
12:00 - 1:15	Working lunch: The ERC Project Center: A new approach to ERC data		
	collection and management – Dave Beck , Beck Creative		
1:15-2:00	Time with Lynn Preston, Theresa Maldonado, Shalika Walton,		
	Marshall Horner, Gwen Hardenbergh, and Kim Bub & Maria		
	Valerio (DGA)		

10:00am – 2:00pm Industrial Liaison Officers' Closed Meeting

mustial Elaison Officers Closed Meeting			
	Co-moderators: John Mitchell (QESST), Robert Bower (EUV),		
	Brad Bohlmann (CCEFP)		
10:00 - 10:15	Self-introductions, agenda overview		
10:15 – 10:30	Quick review of questions for NSF and preparation for visit		
10:30 – 11:10	Time with Lynn Preston, Theresa Maldonado, and Deborah Jackson		
11:10 – 11:45	Open discussion		
11:45 – 12:00	Break		
12:00 - 1:00	Working lunch – <i>Speaker</i> : Speaker and Presentation on Leveraging		
	External Funding (Susan Ward, President of ITECS Innovative		
	Consulting)		
1:00-2:00	Speaker: Utilizing the SBIR/STTR program to recruit small businesses		
	into ERCs (Sharon Ballard, President/CEO,		
	EnableVentures, Inc.		

10:00am – 2:00pm Diversity and Education/Outreach Program Directors' Closed Meeting

	Co-moderators: Delia Saenz (QESST), Brooke Coley (AAAS Fellow)		
10:00 - 10:10	Welcoming remarks and introductions, agenda overview		
10:10-11:45	ERC Diversity Panel – Frances Williams (CIAN), Devdas Pai (RMB)		
	& Paula Sturdevant-Rees (CASA)		
11:45 – 1:00	Working lunch – Results of diversity SWOT survey and overall		
	analysis (Brooke Coley)		
12:15 – 1:00	Time with Theresa Maldonado, Lynn Preston, Deborah Jackson,		
	Carole Read, Mary Poats, Esther Bolding & Bruce Kramer, and		
	Keith Roper, NSF		
1:00 - 2:00	Work on Diversity Best Practices chapter – led by Brooke Coley		

10:00am – 2:00pm Research Thrust Leaders' Closed Meeting

	100pm Research Thrust Ecuacity Closed Meeting		
		Co-moderators: Thomas Little (Smart Lighting), Maria Tamargo	
		(MIRTHE)	
1	0:00-10:15	Welcoming remarks and introductions, agenda overview	
1	0:15 - 10:45	Brainstorming/prioritization/SWOT or equivalent	
1	0:45-12:00	Breakouts on identified challenges	
1	2:00-1:00	Working lunch – reporting on breakouts	
1	:00-2:00	Time with Dominique Dagenais , Keith Roper , Leon Esterowitz &	
		Carole Read (NSF PDs)	

2:00pm - 2:30pm **Break**

2:30pm – 4:00pm Breakout Session II: Cross-function Discussion Sections

oopin breakout session 11: Cross-function Discussion sections			
Co-moderators: Claire Gmachl	CD/DDs,	Speakers: Claire Duggan (K-12	
(MIRTHE), Kaarin Goncz	E&Os, DPDs,	Outreach Director, Gordon-	
(EUV)	FTLs, SLCs,	CenSSIS ERC), Claire Gmachl,	
	NSF PD	Kaarin Goncz	
<i>Topic:</i> Sustaining education	(DPD=Diversity		
(especially precollege) programs	Program	Scribe: Kate Spohr (SynBERC)	
after graduation	Director)		
Co-moderators: Kevin Tomsovic	CD/DDs, FTLs,	Introductory remarks: Dr. Sara	
(CURENT), Tom Daniel (CSNE)	NSF PD	Goering (Medical Ethics and	
		Philosophy, U. Washington),	
<i>Topic:</i> Fostering Social Acceptance		Kevin Tomsovic and Tom Daniel	
of Technology			
		Panel: Richard Luthy	
		(ReNUWIt), Rich Schulz	
		(QoLT), Brenda Philips (CASA),	
		Jay Keasling (SynBERC-MIT)	
		Scribe: Kevin Costa (SynBERC)	
Co-moderators: Peter Seoane	ILOs, IND,	Speakers: [IAB chairs from 13	
(RMB), Tim Day (Daylight	CD/DDs, FTLs,	ERCs will be in attendance]	
Solutions-MIRTHE]	NSF PD		
		Overview of strengths and	
<i>Topic:</i> IAB Involvement in ERCs:		successes in IAB collaboration	
Assessing and Strengthening the		identified by ERCs in survey	
Role (is the role of the IAB still			
effective? is the SWOT still			

effective? industry's role in education for innovation; metrics for their involvement; improving communication with industrial partners to facilitate collaboration)		Scribes: Sylvia Mioc (Smart Lighting) and Jorge Rocca (EUV)
Co-moderators: Rogelio Sullivan (FREEDM), Delia Saenz (QESST) Topic: Barriers to improving diversity at ERCs and ways to overcome them; raising the visibility of this issue in the ERC	DPDs, CD/DDs, E&Os, ADs, FTLs, SLCs, NSF PD	Speakers: Brooke Coley (NSF)— Impacts of NSF's Graduate Research Diversity Supplements; Tracey E. Ray, PhD (Executive Director of STEM Advancement, North Carolina State University); Daphne Rainey-Wittich, PhD (Executive Director of STEM Advancement, North Carolina A&T); Anthony Johnson, PhD (Director, Center for Advanced Photonics, Univ. of Maryland- Baltimore County) Scribe: Roxanne Zellin (MIRTHE)

4:00pm – 4:15pm **Break**

4:15pm – 5:30pm Plenary Session IV: "ERCs: Maximum Impact" (#2 of 2 sessions)

Moderator: Deborah Jackson, NSF

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4:15 – 4:50	Brief, high-impact "Who We Are and What We Do"	
	presentations from the 10 ERCs in the Bioengineering &	
	Health Care and Micro/Optoelectronics clusters: 2 new	
	NERCs (7 min each) and 8 existing ERCs (3 min each)	
	Order: ASSIST, QoLT, CSNE, RMB, BMES, TANMS,	
	CIAN, EUV, MIRTHE, CASA	
4:50 - 5:30	Informal networking with 10 presenting centers (" Open	
	House" tables) and their posters (presented by students)	

Dinner on your own

FRIDAY, November 16, 2012

Annual Meeting – Day Three THEME:

7:00am – 8:00am Breakfast and Networking

8:00am – 9:30am **Breakout Session III: [organized by tech cluster]**

:30am Breakout Session III: [0	organized by tech cl	uster
Co-moderators: Christiana Honsberg (QESST) & Lynn Preston (NSF) Topics: critical issues in testbed management: - Leveraging the testbeds as a interface with industry - Funding structure for testbeds - Promoting safety in the testbeds - Integration of technical staff supporting testbeds into Center community and university personnel structure - How does the applied research demonstration of a testbed fit into	Energy, Sustainability & Infrastructure (all staff of 5 centers: FREEDM, Smart Lighting, QESST, CURENT, ReNUWIt)	Speakers: Each ERC presents testbed quad chart Scribe: Mariesa Crow (FREEDM)
student education and degree programs? Co-moderators: Brent Shanks (CBiRC) & Carole Read (NSF) Topic: Center's role in the manufacturing value chain, esp. vis-a-vis member firms	Manufacturing (all staff of 5 centers: CCEFP, SynBERC, CSOPS, CBiRC, NASCENT)	Speaker: Brent Shanks (CBiRC example) Scribe: Raj Dave (CSOPS)
Co-moderators: Jag Sankar (RMB) & Keith Roper (NSF) Topic: Connecting with the wider world in a bigger way (media, education, the community, etc.); International collaboration; FDA standards-setting; biomedical data privacy issues	Biotechnology and Health Care cluster (all staff of 5 centers: QoLT, RMB, BMES, CSNE, ASSIST)	Speakers: Keith Roper (intro); Kristen Sabol (QoLT's successful media strategy); Jag Sankar (overview of ERC- RMB's international research and education partnerships); CSNE (security of confidential bioinformation) Scribe: William Wagner (RMB)
Co-moderators: David McLaughlin (CASA) & Deborah Jackson (NSF) Topic: Integrating more fully with industrial partners to advance commercialization	Microelectronics, Sensing, and Information Technology (all staff of 5 centers: CIAN, EUV, CASA, MIRTHE, TANMS)	Speakers: David McLaughlin (CASA-DFW collaboration); Claire Gmachl (MIRTHE/Daylight Systems Collaboration); Lloyd LaCombe (CIAN-Gigoptix Collaboration); Henry Kapteyn (EUV-KMLabs Collaboration) Scribe: Carmen Menoni (EUV)

9:30am – 10:00am **Break**

10:00am –12:15pm Plenary Session V: Spotlight on Students

Moderator: Carole Read, NSF 10:00 - 10:20ERC Students: The Heart of a Center – Lynn Preston 10:20 - 10:40Student Retreat Reporting-out - Eric Shiue, SynBERC SLC 10:40-11:00 Student System-level Testbed #1 – Light and health circadian rhythm testbed at the Smart Lighting ERC (Jiaxiang Zhang, Ph.D. student, Rensselaer Polytechnic Institute) 11:00 - 11:20Student System-level Testbed #2 – Off-the-grid radar student-run CASA testbed (Jorge Trabal, PhD candidate, U. Mass-Amherst and Jose Ortiz, M.S. student, UPRM) $1\overline{1:20-11:40}$ Student System-level Testbed #3 – Biodegradability testbed for revolutionizing metallic biomaterials at the RMB ERC (Leon White, Ph.D. Student, NCAT) and **Hector Carmona** (REU, Cal State-LA) 11:40 - 11:50Farewell Remarks – Dr. Tom Peterson, ENG AD, NSF 11:50 - 12:10"Perfect Pitch" prize winner presentation & awards announced by Tom

Perfect Pitch 1st prize winner presents his/her Pitch

12:15pm Lunch (self-serve box lunch, available "to go")

Photo opportunity for winners

12:30pm – 1:00pm Plenary Session VI: Wrap-up

12:30 - 1:00	Meeting Feedback & Action Items – Lynn Preston and Court Lewis
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1:00pm **Adjourn**

12:10 - 12:15

12:15 - 12:30